

LINATAAWAN  
مشروع للتعاون



# Harmony in Action

Showcasing CSOs and Municipalities' joint actions in Libya



This project is co-funded by  
the European Union





# PREAMBLE

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Driving Change Locally : Tangible  
Initiatives, Inclusive Governance

## Preamble

**Establishing participatory local governance is an essential factor for stabilization and improving citizens' trust in public institutions. Participation in local decision-making processes also enables local institutions to have a better understanding of the situation on the ground and a more nuanced knowledge of the citizens' needs. On their part, citizens and associations are capable of better guiding public policies, and their closer engagement with institutions can more directly achieve the goals they advocate for.**

This observation is particularly relevant in the case of Libya, where recent history shows that efforts for local stabilization have been of significant value. The creation of municipalities from scratch during a profound transition period also emphasizes the need to prioritize trust in local institutions.

Aware of these challenges, the LINATAAWAN project - Let's cooperate - funded by the European Union and implemented since December 2019 by the British Council, ACTED, and VNG International, included an objective dedicated for empowering CSOs for local development and encouraging

collaborative approaches at the municipal level. VNG International has undertaken two key activities in this context for Result Area 3: Cooperation between CSOs and engagement of CSOs in local governance are reinforced through the implementation of concrete initiatives in municipalities.

The first activity involves «Associative Pilot Projects (APP) to connect and align the increased capacities of CSOs and municipalities.» This aims to support associations in launching local initiatives led by them associations but implemented in strong collaboration with municipalities. The goal is to also de-

monstrate to local institutions the positive contribution of associative action. Ten associations from six Libyan cities in the West and in the South have received both financial support and technical assistance for implementing projects in their cities, while closely collaborating with 15 municipalities.

The technical support included preparing the selected associations to identify and implement projects, with through providing targeted training on :

- (1) local governance,
- (2) thinking and working politically,
- (3) participation techniques,
- (4) project identification and management,
- (5) communication.

The association teams were also coached on how to successfully implement projects . The projects covered various fields, including environmental action in Tripoli Center, student and youth participation in municipalities, strategic participative urban diagnosis in Tripoli Center, and

strengthening links between elected women in Greater Tripoli municipalities and local associations.

The second activity, «Municipal pilot projects to improve inclusivity particularly of women and youth in local policies and projects,» focused on undertaking initiatives in a set of municipalities, with project funding and support. This was achieved under the condition of conducting these projects in a participatory manner with the involvement of the local civil society. Projects include a women's training center in Wadi Utba, the establishment of a Citizen Service Office using digital tools in Sebha and Tobruk, and Municipal Waste Management Plans in Gharian, Zliten, and Khalij Cedra, involving local associations while undertaking a participatory diagnosis and implementation approach. These projects align with the Ministry of Local Government's ambition to establish local waste management plans consistent with the national policy.

The participatory approach adopted within these projects would serve as a model for launching future municipal plans.





# INITIATIVES UNDERTAKEN BY CSOs

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Uniting for Change : Civil Society's  
Commitment to Local Action





## LEARNING FROM MY GARDEN – MUNICIPALITY OF TRIPOLI CENTER – OXYGEN

### PROJECT DESCRIPTION

The project targets the environmental and aesthetic aspects of schools within the municipality, and aims to raise environmental awareness among the youth through community and municipal participation.

Specifically, the project seeks to:

- ◆ Raise environmental awareness for amongst primary school students and teachers within the educational framework of the primary stage.
- ◆ Strengthen the students' relationship with the environment to better preserve it.
- ◆ Encourage collaboration between the municipality and the educational authorities to enhance the aesthetic and environmental aspects of the school.



### ACTIVITIES

- ◆ Meetings with the municipality and stakeholders, selecting the beneficiary schools, and scheduling visits and meetings to clarify the project and its objectives for each one of the five nominated schools and identify the gardens and the environmental squence.
- ◆ Theoretical and scientific training workshops to raise environmental awareness among 25 participants on environmental knowledge and the role of the municipality.
- ◆ Equipping a squence for environmental education and training space with the help and cooperation of teachers and students in all beneficiary schools, evaluating the final work and honoring the participating schools.

### RESULTS

- ◆ Plant-equipped school gardens used as a space for environmental learning and study.
- ◆ Interactive activities conducted within the school between teachers and students.
- ◆ Environmental initiatives and ideas presented by students and teachers.
- ◆ The competences of the municipality in improving recreational and environmental spaces are introduced for youth.



## PARTICIPATE “SHAREK”/ENHANCING YOUTH PARTICIPATION IN LOCAL AFFAIRS» – GHARYAN MUNICIPALITY

### PROJECT DESCRIPTION

The Libyan Association for Public Opinion Research realized the project «Participate “Sharek”/Enhancing Youth Participation in Public Affairs» in Gharyan Municipality. This project aims to contribute to the preparation of young local leaders to positively influence their communities and engage in public affairs through a training program for youth, from both genders, interested in community and political participation.

- ◆ Encourage youth participation in local affairs.
- ◆ Improve and develop the relationship between the Municipal Council and the local youth.
- ◆ Raise awareness among youth about dialogue and democracy and promote values of peaceful power transition.

### ACTIVITIES

1. *Collecting Information and Data, (i) Preparing a questionnaire to measure the interest of youth in participating in this project, and (ii) Identifying 24 participants for the training program, half of them are women.*

2. *Youth Training and Capacity Building:*

- ◆ Theoretical training over six days, two groups. The training covers topics related to Law No. (59-2012) on local administration and its executive regulations, decentralization and local governance, political marketing, mechanisms of political participation, and the legal system for municipal council elections.

- ◆ A two-day operational training, including: (i) an actual simulation involving youth, members of the municipal council, and a group of department managers in the municipality and (ii) A field visit to the municipal council to understand the challenges of municipal work.

3. *Audio recordings during training sessions and creation of informative video content.*

### RESULTS

- ◆ Enhanced relationships between youth and the Municipal Council of Gharyan.
- ◆ A group of youth is trained on local governance and raising community awareness about the importance of local governance.
- ◆ Practical preparation of youth through education, development, field visits, and acquiring necessary experiences in the field of local governance and ensure their contribution to the activities of local institutions.
- ◆ Enhanced cooperation between local institutions and citizens, especially concerning local governance.
- ◆ Designing an effective model based on new skills and competencies, and implementing it in the Municipality of Gharyan.







## YOUTH FOOTPRINT PROJECT – SABHA MUNICIPALITY

### PROJECT DESCRIPTION

The organization «Rise of a Generation» is undertaking the «Youth Footprint» project in Sabha Municipality. This project aims to enhance the participation of university students in local affairs and builds trust / bridges the gap between them and the Sabha Municipal Council, contributing to increasing their participation in defining the municipality's priority plan.

The project specifically aims to :

- ◆ Promote networking and communication between the Municipal Council and university youth.
- ◆ Involve university youth in local decision-making.
- ◆ Motivate university youth to participate in community activities.
- ◆ Enhance the capacities of university youth in the field of participation in local affairs.

### ACTIVITIES

1. A face-to-face meeting with the Municipal Council and the General Union of Students to present the project's activities and sign a memorandum of understanding for collaborative cooperation.
2. Two training sessions on personal skills, communication and negotiation techniques, and proposal writing to qualify students to participate effectively in dialogue sessions.
3. Community sessions bringing together representatives from the Municipal Council and students at Sabha University for the presentation of the responsibilities of the Municipal Council, the mechanisms for receiving opinions, complaints, and suggestions regarding the municipality's strategy for youth activities.
4. Field campaign to repaint some walls containing offensive expressions in the university neighborhood, thus setting a positive example for the youth's constructive role in society.
5. Ceremony attended by the Municipal Council and the participants and announcement of key recommendations from the sessions with young students as well as the Municipal Council's strategy to incorporate these recommendations into its current plans.

### RESULTS

- ◆ Improved relationship built on trust, understanding, and networking among the Municipal Council, students, and citizens in general.
- ◆ Enhanced capacities of university youth in the mechanisms of participation in local affairs.
- ◆ Developed sense of civic responsibility and initiative through the conducting of field campaigns.
- ◆ Contribution to the establishment of the municipality's strategy for the integration of youth and university students into local affairs.



## BASSMA FOOTPRINT TO ENHANCE WOMEN ROLE IN LOCAL GOVERNANCE - GREATER TRIPOLI MUNICIPALITIES (8 MUNICIPALITIES)

### PROJECT DESCRIPTION

The Leadership Organization for Women and Youth implemented the “Basma Footprint” Project to Enhance the Role of Women in Local Governance for the benefit of the Greater Tripoli Municipalities (Tripoli Center, Abu Salim, Swani Ben Adam, Hay Al-Andalus, Ain Zara, Tajoura, Souk Al Jumaa, Al-Qarabouli) in partnership with the Ministry of Local Government. This project aims to strengthen the role of women in local governance, support the functional and knowledge capacities of elected women in municipal councils to activate their roles at the local community level, and improve effective communication with civil society organizations.

Specifically, the project aims to:

- ◆ Improve the capacities of women municipal councilors in the Greater Tripoli municipalities and civil society organizations in local

administration policies, international agreements and treaties, strategic planning, and project implementation.

- ◆ Build communication bridges between women municipal councilors and civil society in the targeted municipalities.

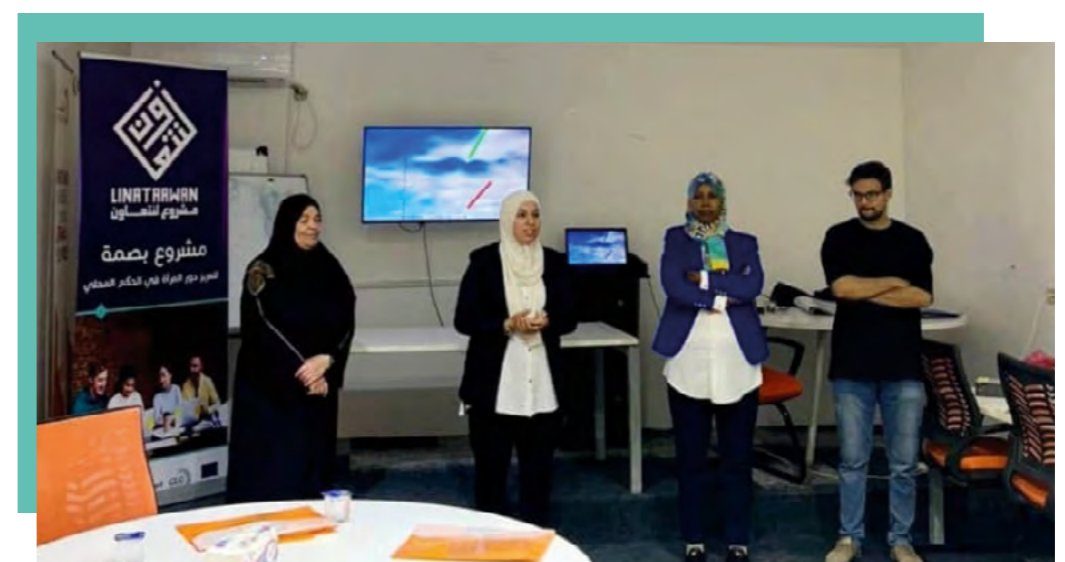
### ACTIVITIES

Selection of participants and communication with potential partners to implement the project.

1. Training workshops: (i) on the regulation of local governance in Libya, (ii) on women’s rights in local legislations and Libya’s international commitments, and (iii) on strategic planning and networking.
2. Hosting the First Women’s Forum in Local Governance and Civil Society Institutions to build a communication bridge and understand the challenges in the communication processes.

### RESULTS

- ◆ Improved women participation in local affairs in the 8 targeted municipalities.
- ◆ Improved relationships between the municipality and civil society organizations.
- ◆ Stronger links between the network of elected Libyan women and civil society organizations.





## ENTREPRENEURIAL HANDS PROJECT – MUNICIPALITY OF SABHA

### PROJECT DESCRIPTION

The Bright Artistic Talents Forum organization implemented the “Entrepreneurial Hands” in Sabha Municipality. This project aims to raise environmental awareness within Sabha Municipality, disseminate and deepen environmental knowledge within the community, and motivate individuals and communities to participate in environmental protection.

Specifically, the project aims to:

- ◆ Assess the level of environmental awareness in the community.
- ◆ Provide recommendations to decision-makers and technical departments in the municipality.
- ◆ Introduce and raise awareness about the importance of waste management and approaches for recycling within the community, such as handicrafts, redesign, and more.
- ◆ Train 30 local leaders in marketing management and entrepreneurship to raise awareness about the economic importance of waste management and how to design projects based on recycling and development.



### ACTIVITIES

1. Community Assessment: General questionnaire about waste sorting and management concepts, dialogue session on environmental waste accumulation and its impact, gather questionnaire outputs, and statistically analyze the data.
2. Produce, edit, and publish an awareness video on the importance of waste sorting and how to properly dispose of it.
3. Training workshop to introduce basic waste management concepts, how to sort and separate waste for recycling.
4. Workshop on handicrafts and business management to provide trainees with the necessary knowledge to invest the available resources and encourage the design of projects in waste recycling and reuse.
5. Closing ceremony to present the project’s outputs and success stories in waste management, showcase the training outputs of participants’ talents in a one-day mini-exhibition

### RESULTS

- ◆ Common ground for environment community dialogue between municipal members and local community for future collaboration.
- ◆ Survey and statistics on the extent of people’s environmental awareness within the community.
- ◆ Target group with clarified concepts on waste management.
- ◆ Ideas for a number of women and youth in marketing and waste management.





## TOWARD COLLABORATIVE BUILDING FOR A BETTER CITY – TRIPOLI CENTER MUNICIPALITY

### PROJECT DESCRIPTION

The organization «Iaras for Culture and Human Rights» implemented the project «Towards Collaborative Building for a Better City» in the Municipality of Tripoli Center. This project aims to enhance the relationship between citizens and the Tripoli Center Municipality to support and improve urban services. It focuses on developing mechanisms and achieving measurable and researchable technical results. Specifically, the project aims to:

- ◆ Raise awareness of the importance of the establishment of a collaborative relationship between the targeted group of academics specialized in urban issues and Tripoli Center Municipality.
- ◆ Integrate expert citizens into the initiative to provide technical support for Tripoli Center Municipality (road traffic, parking facilities, city landscape, etc.).

### ACTIVITIES

1. Questionnaire to measure municipal performance indicators and the information material accompanying the project.
2. Dialogue session with representatives from the municipality and expert citizens to discuss citizen-related issues and fill out the questionnaire.
3. Workshop to present the outputs and recommendations of the dialogue session, identifying key urban problems.
4. Analyze the questionnaire findings, document recommendations, and prepare the report formulation.
5. Organize a workshop with the participation of the municipality, the Ministry of Local Government, other municipalities, and civil society organizations to present initiatives and explore implementation mechanisms, and finally push stakeholders to create a supportive advisory body at the Municipal Council.
6. Advertising campaign and quality assessment activities

### RESULTS

- ◆ Enhance participation from local experts in improving municipal services.
- ◆ Improve the relationship between the municipality and local experts in the urban field.
- ◆ Provide recommendations for collaboration with local experts in the urban field through an advisory council.







## WOMEN'S EFFECTIVENESS IN LOCAL ADMINISTRATION - ZUWARA MUNICIPALITY

### PROJECT DESCRIPTION

The organization «Moustakbal Abna'ana Foundation for Orphans Care» implemented the project «Women's Effectiveness in Local Administration» in Zuwara Municipality. This project aims to develop the administrative and legislative capacities of women municipal councilors and women leaders. Specifically, the project aims to:

- ◆ Identify the skill gap among female members of the municipal council and women leaders.
- ◆ Enhance the administrative skills of 20 women, including members of the municipal council and women leaders, according to their skill needs.
- ◆ Increase the personal capabilities of 20 women, including members of the municipal council and women leaders in the municipality, based on their skill needs.
- ◆ Enhance the legislative knowledge of 20 women, including members of the municipal council and women leaders.

### ACTIVITIES

1. Preparation and distribution of 100 questionnaires to identify deficiencies and needs of female municipal councilors and women leaders in Zuwara. The result has been analyzed.
2. Capacity development through the organization of a set of training courses on (1) personal skills, (2) administrative skills, and (3) legislative skills.

### RESULTS

- ◆ Research report about personal, administrative and legislative needs of women activists in Zuwara.
- ◆ Enhanced administrative, personal and legislative skills for 20 women, including members of the municipal council and women leaders in Zuwara.







## HIGHLIGHTING THE ROLE OF CIVIL SOCIETY ORGANIZATIONS IN SUPPORTING AND PARTNERING WITH LOCAL AUTHORITIES – MUNICIPALITY OF BINT BAYA

### PROJECT DESCRIPTION

The Al-Shula Organization implemented the project «Highlighting the Role of Civil Society Organizations in Supporting and Partnering with Local Authorities» in the Municipality of Bint Baya. The project aims to strengthen the partnership between civil society organizations and local authorities to develop a local cultural entertainment program.

Specifically, the project aims to :

- ◆ Build the capacities of civil society organizations and local authorities in writing cultural entertainment projects and planning their implementation.
- ◆ Strengthen the relationship between civil society organizations and local authorities and encourage collaborative work in the field of cultural entertainment.

### ACTIVITIES

1. Workshop on project planning and report writing.
2. Workshop for civil society organizations and local authorities on how to benefit from grants provided by international organizations in the field of cultural and developmental entertainment.

3. Joint pilot activity between civil society organizations and local authorities in the form of a cultural entertainment day by organizing cultural competitions and games for children.

4. Closing dialogue session for the project, bringing together civil society organizations and local authorities to document and evaluate the outputs of the entertainment day and to formulate an integrated and collaborative municipal strategy for promoting cultural and entertainment activities that can be presented to stakeholders and donors.

### RESULTS

- ◆ A group of municipal councilors, civil servants and citizens trained on the topics selected, and essentially how to plan projects, prepare the budget, and implement projects.
- ◆ Strengthened trust between civil society organizations and local authorities.
- ◆ Cooperation between the CSO and several municipalities, including the Municipal Guard Service, the Ambulance Service at clinics and health centres, the Red Crescent Division, the Bint Baya Police Station, and the National Efforts Agency Office.
- ◆ Improved services in municipal parks.





## CAPABLE “KUFA” SABHA MUNICIPALITY

### PROJECT DESCRIPTION

The organization «Qudra for Training and Development» realized the «Capable- Kufa» project in Sabha Municipality. This project aims to establish a relationship of trust and communication between the municipality and citizens by enhancing the capabilities of the media office of the Municipal Council in the fields of media, communication, and outreach to convey accurate information to the citizens.

Specifically, the project aims to:

- ◆ Provide accurate news and information to citizens to avoid fake news and promote transparency and accountability.
- ◆ Enhance the capabilities of some members and employees of the Municipal Council in developing communication strategies and implementing effective working mechanisms.
- ◆ Foster networking between the Municipal Council and local stakeholders.

### ACTIVITIES

1. Communication with the project stakeholders.
2. Preparation of educational and informational material.
3. Training and capacity building :
  - a. Professional Training for the technical team at the municipality in producing high-quality and professional media content, including editing, filming, and design.

- b. Strategic training for the municipal technical team and municipal councillors on communication and outreach strategies, as well as effective formulation techniques for news and media content.
4. Dialogues between the municipality and local media community to discuss optimal mechanisms for communication, aiming to provide the necessary information for citizens to face the spread of fake news.



### RESULTS

- ◆ Enhanced relationship between the Municipal Council and active entities in the community.
- ◆ Developed performance of the media office in the Municipal Council.
- ◆ Strengthened trust between citizens and the Municipal Council.





## ABLE TO INTEGRATE YOUTH IN LOCAL AFFAIRS – MUNICIPALITIES OF WADI AL-SHATII, AL-QURDHA, AND ADIRI

### PROJECT DESCRIPTION

The organization «Al-Talaea for Sustainable Development» implemented the project «Able to integrate Youth in Local Affairs» for the benefit of the municipalities of Wadi Al-Shatii, Al-Qurdha, and Adiri. This project aims to enhance and integrate the role of youth of both genders in local affairs and development in the municipalities of Wadi Al-Shatii by:

- ◆ Contributing to strengthening the role of youth in development and building their capacities, supporting their position within municipalities.
- ◆ Involving youth in finding solutions to local issues, highlighting their role in the community.
- ◆ Supporting the participation of youth in municipal decision-making.

### ACTIVITIES

1. Organizing a workshop on the importance of youth participation in local development.
2. Conducting a workshop on the role of youth in addressing local community issues. This workshop aims to identify the key issues facing the youth in the municipalities of Wadi Al-Shatii and explore ways to address them.
3. Organizing a training course on project management and community initiatives. This course aims to build the capacities of youth in planning, organizing, implementing, evaluating, and monitoring community projects and initiatives.
4. Facilitating a dialogue session on youth and local development with the participation of the three municipalities (Barak, Qardha and Adiri). This

session aims to open communication channels, bridge the gap between youth and local authorities, discuss local issues and identify solutions to integrate youth participation in local policies.

5. Developing a guide on community participation at the local level: A training guide designed to build the capacities of youth and enhance the relationship between the community and authorities.

### RESULTS

- ◆ A group of young people familiar with the concepts of local governance and the role of citizen participation in local affairs in the municipality of Adri Al-Shati
- ◆ Youth capable of presenting community initiatives and projects that contribute to local development in the Wadi Al-Shatti region
- ◆ A clear mechanism for young people to communicate with the municipal council
- ◆ Effective proposals to enhance the role of youth in participating in local affairs





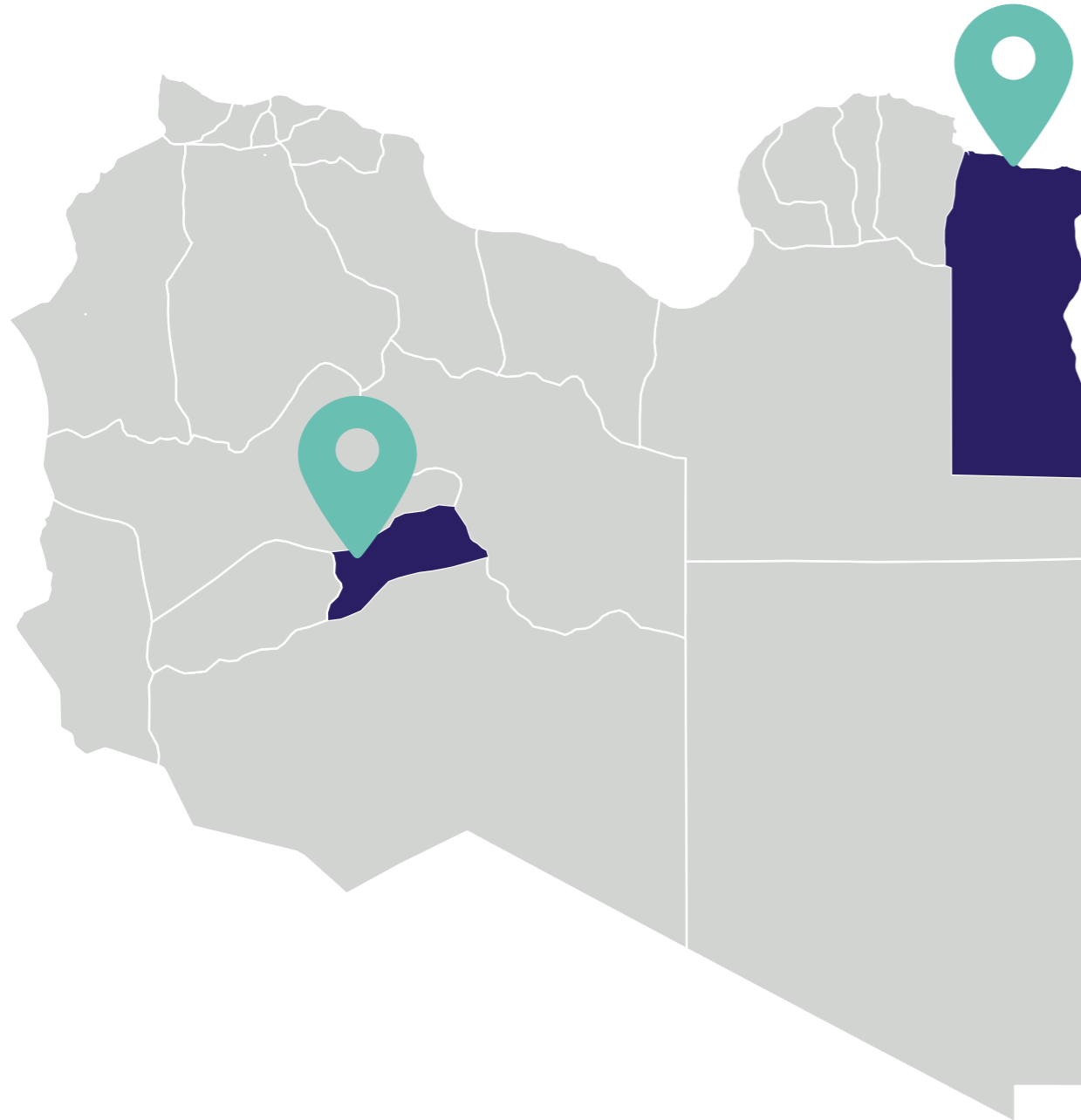


# PROJECTS IMPLEMENTED BY MUNICIPALITIES

Improved local services through  
Collaboration : Municipalities Embrace  
CSO Partnerships for Community Welfare



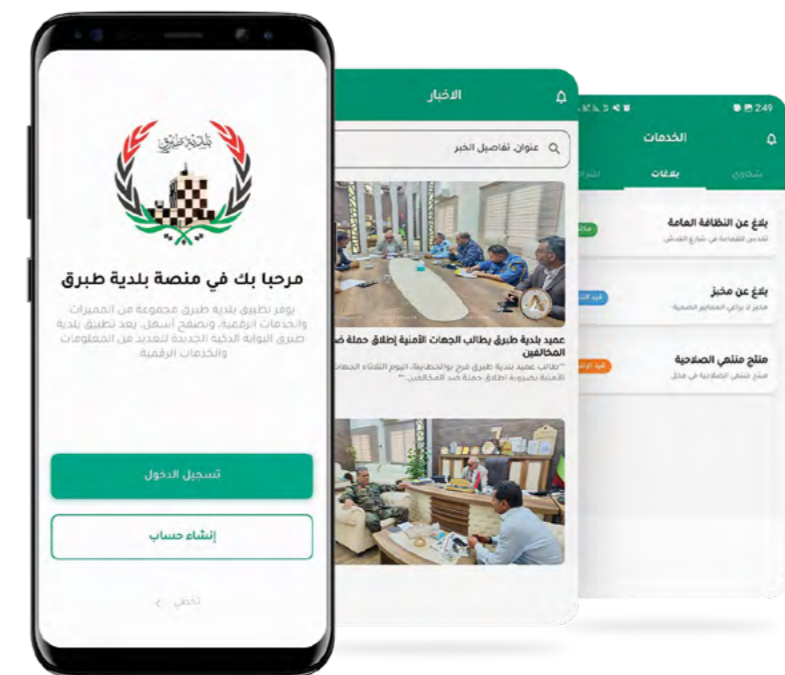
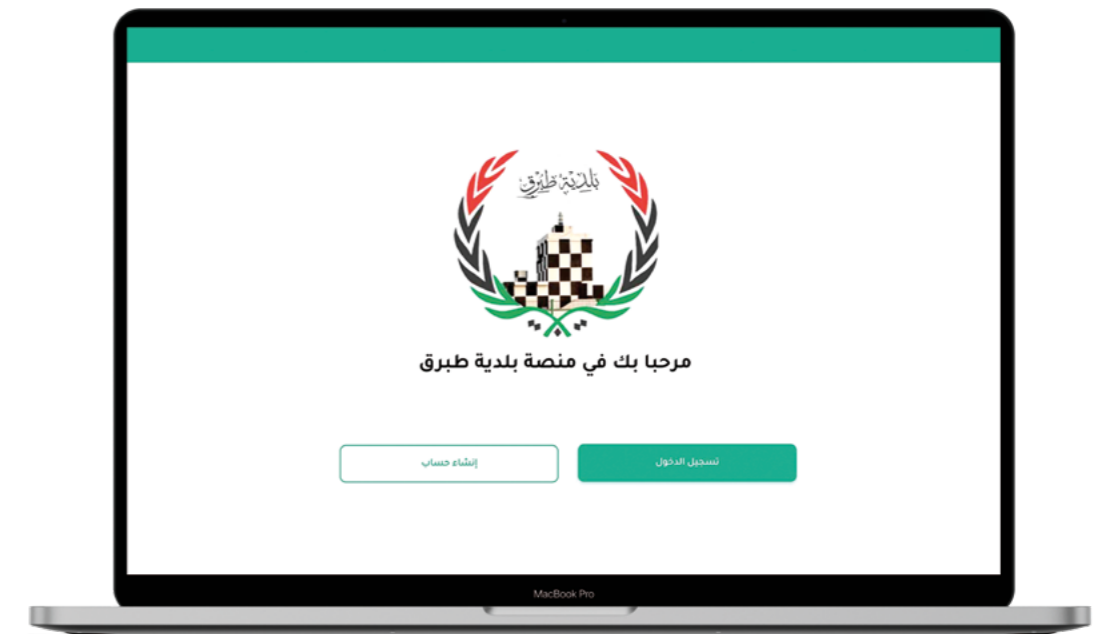
## CITIZEN SERVICE WEB APPLICATION MUNICIPALITIES OF SEBHA AND TOBROK



## PROJECT DESCRIPTION

The municipal web application provides accurate information to the public when it comes to the city and the services offered by the Municipality. It simplifies communication between the citizens and the municipality.

The Concept of Citizen Service Web Application is developed to modernize the activity of local public authorities. This Concept can be easily replicated in other local public administration authorities in Libya.



## ACTIVITIES

### *Implementing a participatory diagnosis:*

- ◆ Data collection, analysis of documents and database.
- ◆ Plan Interviews with municipal and civil society officials.
- ◆ Finalize participatory diagnostic reports.

### *Designing a computer application of the “Citizen Service Office”:*

- ◆ Organize participatory workshops to analyse the current management system in the municipality.
- ◆ Train municipal employees on the use of the computer application.
- ◆ Allow citizens to have the possibility to contact the mayor’s office and local services through the web-page or upload template application forms and documents.

### *Training on communication for the Citizen Service Office Staff:*

- ◆ Organize a visit to a citizen service office
- ◆ Organize participatory workshops with the municipal communications’ staff members to identify the areas for capacity building.
- ◆ Training on communication for the municipal staff of the citizen service office
- ◆ Informing the citizens about the activity of the Citizen Service Web Application.

## RESULTS

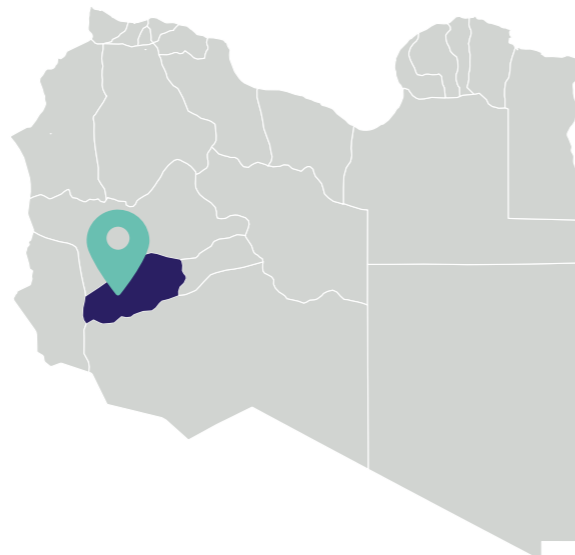
A digital dashboard for digital municipal management.

- ◆ An improved communication between the municipality and the citizens to increase the level of satisfaction and transparency.
- ◆ Increased awareness and skills in communication.





## WOMEN DEVELOPMENT OFFICE – MUNICIPALITY OF WADI UTBA



### PROJECT DESCRIPTION

#### General Context

The municipality of Wadi Utba is one of the newly established municipalities in the south of Libya. It is about a thousand kilometers from the Libyan capital, and its population is about 21,600 people, and the number of women is about 11,000. In Wadi Utba the majority of female workforce works in agriculture as it is characterized by its fertile lands. A significant number of women also work in the field of making sweets, pickles, natural juices, palm fruit, drying vegetables, fruits, and dates, in addition to their interest in the social aspect through their involvement in civil society institutions. In fact, they established four organizations dedicated to supporting women and in which they can practise their various activities. Given the municipality's distance from vital places that help build women's capabilities and develop their skills, this causes obstacles that prevent them from developing their services locally and internationally.

#### Description

The office seeks to provide places for training and development of women's capabilities. Coordination with local, national, and international bodies to enhance the role of women.

Organizing workshops, meetings, bazaars, and entertainment trips  
A link between the women of the municipality and the rest of the parties concerned with women's affairs.

#### Objectives

- ◆ Strengthening the municipality's ability to provide services and bring them closer to citizens, especially women, through the creation of a space for developing women's capabilities in various fields.
- ◆ Promoting women's participation in decision-making through programs and activities built on participatory and democratic values; investing in women's capabilities so that women can contribute to and make better use of economic, political, and social activity; and addressing emerging issues such as women's access to insurance, regional trade, and other jobs and economic opportunities. Contribute to the process of women-sensitive development by providing wide-ranging technical assistance.
- ◆ Enhancing the capabilities of women, integrating them into the labor market, and encouraging them to start their own business through training available in the office.

### ACTIVITIES

#### Phase 1 : Diagnosis/ Feasibility/Building capacities

- ◆ Collecting data and creating inventory of target groups
- ◆ Organizing participatory sessions to identify needs and discuss the project
- ◆ Preparing a diagnostic report and the results of the participatory workshops. Categorization of needs
- ◆ Organizing a training course for the office staff.

#### Phase 2 : Design

- ◆ Organizing participatory workshops to lay out the missions, objectives, organisation and functions.
- ◆ Organizing a workshop to present the final version of the annual plan and approve its implementation by the municipal council and civil society.

#### Phase 3 : Implementation

- ◆ Organizing 2 activities to prepare the annual plan.
- ◆ Organize a workshop with the Women Elected Officials Network.

#### Phase 4 : Follow up and evaluation

- ◆ Conducting field visits and administering questionnaires.
- ◆ Record of suggestions and opinions.
- ◆ Preparing recommendations into its current plans.

### RESULTS

- ◆ The women development office is established in Wadi Utba
- ◆ Capacities are reinforced
- ◆ A group of trainers I'd trained and has the capacities to conduct specific training sessions
- ◆ 34 women trained on cooking and marketing
- ◆ A network is established with other organizations working on women empowerment.







# WASTE MANAGEMENT INITIATIVES

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Local Services as a shared Vision: when  
the Ministry of Local Government, the  
Municipalities and CSOs Join Forces to  
Enhance Local Services



## SOLID WASTE MANAGEMENT PLAN- MUNICIPALITIES OF GHARYAN, ZLITEN AND KHALIJ AL-SIDRA



### PROJECT DESCRIPTION

The pilot project in the field of solid waste management in the municipalities of Gharyan, Zliten, and Khalij Al-Sidra aims to :

- ◆ Support the implementation of the Ministry of Local Government's vision in the field of solid waste management at the municipal level.
- ◆ Contribute to the improvement of solid waste management in Libyan municipalities.
- ◆ Build municipal capacities.
- ◆ Enhance collaboration with relevant authorities and civil society organizations in the field of waste management.
- ◆ Boost citizen confidence in local and national institutions.



### ACTIVITIES

#### 1. Capacity building and preparation of the participatory approach

- ◆ Preparing the overall approach for waste management plan realization
- ◆ Training of municipal civil servants and civil society about the process of waste collection and management
- ◆ Preparing a participatory approach adapted for the waste management plans





## 2. Diagnosis and Evaluation of Waste Management Situation for Each Municipality

- ◆ Analyzing documents and databases for each municipality, including operational plans.
- ◆ Interviews with officials of relevant institutions and organizations
- ◆ Preparing and organizing a workshop to complete the initial diagnosis and evaluation.
- ◆ Proposing an action plan based on the progress of each municipality: preparing a waste management plan and/or financial cost for the operational plan and/or studying final landfills and/or studying valuation proposals.

## 3. Implementing the action plan

- ◆ Detailed preparation of plans and studies
- ◆ Organizing training workshops for the municipality
- ◆ Organizing collaborative workshops and working sessions with relevant entities to audit plans and studies
- ◆ Presenting the results of plans and studies to each municipality and sharing them with relevant entities.»

## RESULTS

### Providing each municipality with Diagnosis and analysis of the current situation

- ◆ Preparation of a report on the solid waste management plan
- ◆ Short, medium, and long-term operational plans

- ◆ Development concept notes for priority actions and proposals for post-collection (Sorting, recycling, and final disposal plan).
- ◆ Studying the management of final landfills and assess their operational cost based on the waste management evaluation in each municipality.





## BUILDING THE BRIDGE BETWEEN NATIONAL STRATEGY FOR WASTE MANAGEMENT AND MUNICIPAL PLANS

One of the main contributions of this initiative is that not only did it plan local processes in three different municipalities, but it also established a strong link between these localized processes and the national waste management strategy prepared by the Ministry of Local Government, which consolidated the connections between local and national policies.

### THE STUDY VISIT

To better understand the functioning of the system we want to implement, a study visit to Tunisia for the national and local teams involved in this project was organized. The diagnosis method was realized on a sample of waste from Tunisian municipalities. The overall process of collecting, transporting, weighing and discharging was presented in real cases.

### THE PARTICIPATION GUIDE

How can local CSOs participate in the elaboration of technical documents such as the municipal waste management plans? To answer this question, a specific approach was designed and presented in the form of a guide. The guide is based on four main steps, starting from the consultation of local CSOs about the overall initiative, the diagnosis, the preparation of the technical document and finally the monitoring and evaluation of its implementation. For each step, the role of CSOs is detailed.







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